



**OEFC**  
ONTARIO ELECTRICITY FINANCIAL CORPORATION

**2015**  
Annual Report

## Mandate

Ontario Electricity Financial Corporation (OEFC or the Corporation) is one of five entities established by the *Electricity Act, 1998* (the Act) as part of the restructuring of the former Ontario Hydro.

Under the Act, the former Ontario Hydro was restructured into Ontario Power Generation Inc. (OPG), Hydro One Inc. (Hydro One), the Independent Electricity System Operator (IESO), the Electrical Safety Authority (ESA) and OEFC.

In accordance with the Act, OEFC has the following mandate:

- managing its debt, financial risks and liabilities, including the debt of the former Ontario Hydro;
- managing the former Ontario Hydro's contracts with non-utility generators (NUGs);
- receiving all payments and administering other assets, liabilities, rights and obligations of the Corporation that were not transferred to another of the former Ontario Hydro successor corporations and disposing of any of these items as it deems appropriate or as directed by the Minister of Finance;
- providing financial assistance to the successor corporations of Ontario Hydro;
- entering into financial and other agreements relating to the supply and demand management of electricity in Ontario; and
- performing any additional objects specified by the Lieutenant Governor in Council.

OEFC retains the services of the Ontario Financing Authority (OFA) and the Ministry of Finance to carry out its daily operations on a cost-recovery basis. The OFA is the agency of the Province of Ontario (the Province) responsible for Provincial borrowing and debt management.

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## Statement from the Chair and Chief Executive Officer

We are pleased to present OEFC's 2015 Annual Report, which describes the Corporation's operational highlights and financial results for the year ended March 31, 2015.

Revenue exceeded expense by \$1.6 billion in 2014–15, reducing the Corporation's unfunded liability from \$9.8 billion to \$8.2 billion as at March 31, 2015.

The unfunded liability has declined for eleven consecutive years. It is \$11.2 billion less than the initial unfunded liability on April 1, 1999, when the former Ontario Hydro was restructured. Total debt and liabilities are \$26.3 billion, down from the \$38.1 billion inherited by the Corporation from the restructuring.

Over the past year, the OFA completed OEFC's long-term public borrowing requirement of \$1.9 billion, primarily to refinance maturing debt.

Cost savings of \$7.4 million were achieved through the management of the power purchase agreements with non-utility generators (NUGs).

Looking ahead to 2015–16, the Corporation will continue to manage its debt and liabilities in a cost-effective manner and support the implementation of the government's electricity policies and initiatives.

We would also like to take this opportunity to thank Bruce Bennett, Mahmood Nanji, Nancy Naylor and Bohodar Rubashewsky for their dedication and many contributions to the Ontario electricity sector over the past nine years. Bruce, Mahmood, Nancy and Bohodar stepped down from the OEFC Board of Directors in 2014–15.



Scott Thompson  
Chair



Gadi Mayman  
Vice-Chair and Chief Executive Officer

## **Management's Discussion and Analysis**

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- ▶ **Financial Results**
- ▶ **Debt and Liabilities**
- ▶ **Risk Management**
- ▶ **Other Responsibilities**
- ▶ **2015–16 Outlook**

## Management's Discussion and Analysis

### 2014–15 HIGHLIGHTS

- Eleventh consecutive annual decline in OEFC's unfunded liability
- Completed long-term public borrowing requirement of \$1.9 billion
- Achieved cost-savings of \$7.4 million by managing power purchase agreements

## Financial Results

### Revenue and Expense

Total revenue for 2014–15 was \$4.1 billion, a decrease of \$285 million from 2013–14. Revenue included \$956 million from the Debt Retirement Charge (DRC); \$950 million in power supply contract recoveries; \$727 million in interest income from the Province, OPG and the IESO; \$1,038 million in Electricity Sector Dedicated Income (ESDI) from the Province in respect of OPG and Hydro One net incomes; and \$180 million in payments-in-lieu (PIL) of taxes.

Total expense was \$2.5 billion, a decrease of \$405 million from 2013–14. Expenses included interest payments on debt of \$1,385 million and power supply contract costs of \$950 million.

Overall, revenue exceeded expense by \$1.6 billion. In 2013–14, revenue exceeded expense by \$1.5 billion.

In comparison to OEFC's budget, revenues came in at \$234 million above projections, primarily due to higher than projected ESDI partially offset by lower PIL of taxes; while expenses were \$21 million below budget, due to a decrease in debt interest costs.

### Borrowing Program

In 2014–15, the OFA completed the Corporation's long-term public borrowing requirement of \$1.9 billion, most of which was to refinance long-term debt maturities.

Long-term public borrowing was completed in the Canadian dollar market.

### Debt and Liabilities

The Corporation inherited \$38.1 billion in total debt and other liabilities from the former Ontario Hydro when the Ontario electricity sector was restructured in 1999. This amount included \$30.5 billion in total debt.

A portion of the \$38.1 billion was supported by the value of the assets of Ontario Hydro successor companies, leaving \$20.9 billion of stranded debt not supported by those assets. The initial unfunded liability of \$19.4 billion was the stranded debt adjusted for \$1.5 billion of additional assets.

As at March 31, 2015, total debt and liabilities were \$26.3 billion, with total debt of \$25.3 billion. These figures compare to total debt and liabilities of \$27.4 billion, with total debt of \$26.1 billion, as at March 31, 2014.

The unfunded liability was \$8.2 billion as at March 31, 2015, a decrease of \$1.6 billion from March 31, 2014. This is the eleventh consecutive annual decline in the unfunded liability and \$11.2 billion below the \$19.4 billion level as at April 1, 1999.

### **The Debt Retirement Charge and Residual Stranded Debt**

The *Electricity Act, 1998*, allows for the DRC to be paid by consumers until the residual stranded debt is retired.

In accordance with Ontario regulation 89/12, and as published in the *2014 Ontario Economic Outlook and Fiscal Review*, the Minister of Finance determined the residual stranded debt to be \$2.6 billion as at March 31, 2014. This was a decrease of \$1.3 billion from residual stranded debt of \$3.9 billion as at March 31, 2013, as determined by the Minister of Finance, and a decrease of \$9.3 billion from an estimated peak of residual stranded debt of \$11.9 billion as at March 31, 2004, based on estimates of residual stranded debt for prior years provided by the Ministry of Finance.

Under the regulation, the Minister of Finance is to provide a determination of residual stranded debt as of the March 31 end of each fiscal year, following submission of OEFC's Annual Report, including the audited financial statements, to the Minister, and by March 31 of the following fiscal year.

As included in the *2014 Budget*, the government is moving forward with removing the DRC cost from residential electricity users' electricity bills, after December 31, 2015. The charge will remain on all other electricity users' bills until the residual stranded debt is retired. As published in the *2014 Ontario Economic Outlook and Fiscal Review*, the government has provided an estimate that this will occur by the end of 2018.

### **Impact of Proposed Hydro One Initial Public Offering (IPO)**

On April 16, 2015, the Province announced that it had accepted the recommendations of the Premier's Advisory Council on Government Assets and that it intends to proceed with an IPO of 15 per cent of Hydro One in fiscal year 2015–16. The government passed the Budget 2015 bill, *Building Ontario Up Act, 2015*. The legislation included an amendment to the *Electricity Act, 1998* to clarify and ensure that the net benefits of selling shares in Hydro One are recognized by OEFC, which would contribute to the continuing reduction of its unfunded liability. Doing so would also

#### **Debt Repayment Plan**

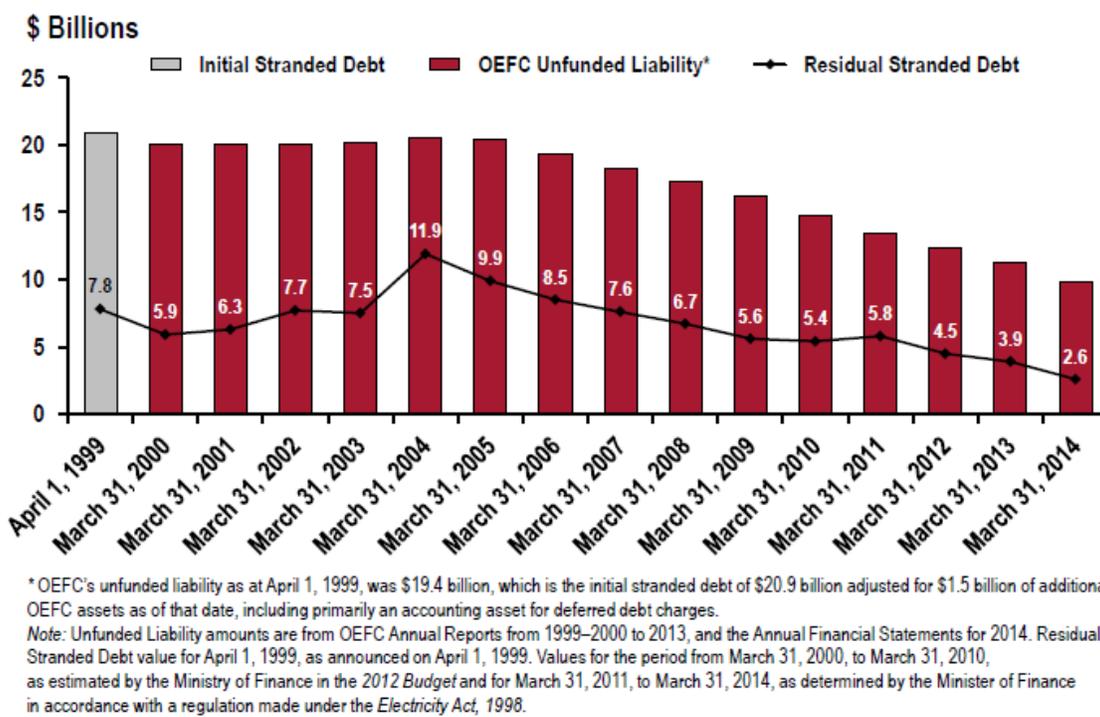
OEFC services and retires the debt and other liabilities of the former Ontario Hydro from the following revenue and cash flow sources in the electricity sector:

- Outstanding notes receivable from the Province, OPG and IESO
- PIL of corporate income and property taxes, and Gross Revenue Charges made by OPG, Hydro One and municipal electric utilities
- DRC paid by electricity consumers
- Electricity sector dedicated income - the Province's combined cumulative net income from OPG and Hydro One in excess of the Province's interest cost of its investment in these subsidiaries

help to offset impacts on residual stranded debt from a reduction in the projected present value of future dedicated revenues to OEFC related to Hydro One.

Following the completion of any share sales, the Minister of Finance would assess associated impacts as part of the annual determination of residual stranded debt and the estimated timing of its retirement.

**CHART 5.8 Residual Stranded Debt since April 1, 1999**



The estimated retirement of residual stranded debt is subject to uncertainty in forecasting future OEFC results and dedicated revenues to OEFC, which depend on the financial performance of OPG, Hydro One, and municipal electric utilities, as well as other factors such as interest rates and electricity consumption.

## Risk Management

OEFC's risk management policies and procedures are designed to manage risk exposures associated with the Corporation's debt, derivatives and related capital market transactions.

Foreign exchange and net interest rate resetting exposures remained within policy limits in 2014–15.

- Foreign exchange exposure remained at 0.0 per cent of outstanding debt as at March 31, 2015. The foreign exchange exposure limit for OEFC is 5.0 per cent.

- Net interest rate resetting exposure was 20.4 per cent of outstanding debt as at March 31, 2015, within the limit of 35.0 per cent.

## **Other Responsibilities**

### **Management of Power Supply Contracts**

Efficiencies were achieved in managing the existing power purchase agreements with the NUGs in 2014–15. Purchase costs were lower by \$7.4 million, compared to being lower by \$8.7 million in 2013–14, through curtailments.

Previously, the Corporation purchased power from the NUGs under contractual terms, and sold the power at market prices lower than cost. However, as at January 1, 2005, the Corporation began to receive actual contract prices for power from ratepayers, eliminating losses on power purchase contracts. At that time, the Ministry of Finance estimated most of the liability would be eliminated over 12 years as existing contracts expire. The liability for power purchase agreements was valued at \$0.5 billion as at March 31, 2015, compared to \$0.7 billion as at March 31, 2014.

OEFC continued to monitor and implement a Contingency Support Agreement (CSA) between OEFC and OPG to provide for the continued reliability and availability of the Lambton and Nanticoke coal-fired stations. Any OEFC net costs under this agreement are recovered from electricity consumers. The CSA was effective as of January 1, 2009, when OPG implemented a strategy to reduce greenhouse gas emissions from its coal-fired stations. As at December 31, 2013, OEFC triggered an early termination clause in the CSA to reflect the advanced closure of these plants by one year to the end of 2013. OPG is able to recover actual costs under the CSA that cannot reasonably be avoided or mitigated during the period from the early shut down date until December 31, 2014, consistent with the original end date of the CSA.

### **Supporting New Electricity Supply Projects**

Beginning in 2005, the Corporation began to provide financing on commercial terms to OPG for new electricity supply projects.

For instance, OEFC provided financing under a loan agreement with OPG for the Niagara Tunnel Project, which came into service in March 2013, increasing the water available for electricity generation at the Sir Adam Beck hydro complex in Niagara Falls. OEFC has also agreed to provide financing to OPG for a portion of its investment in the Lower Mattagami project, which will increase the generating capacity of four hydroelectric units in northern Ontario.

Other completed OPG supply projects financed by OEFC are the Portlands Energy Centre and Lac Seul hydroelectric project.

### **Supporting the Implementation of the Government's Electricity Policies**

OEFC is also supporting the Independent Electricity System Operator's (IESO) electricity demand management program, the Industrial Electricity Incentive (IEI) program, which was recently expanded to encourage participation from more diverse economic sectors. OEFC will support the IEI by providing payments to the IESO that will serve to offset the cost of the DRC portion of the

electricity bill paid to OEFC on IEI-eligible incremental consumption by IEI participants. This program is designed to be cost-neutral for OEFC. Note that the contract was originally between the former Ontario Power Authority (OPA) and the OEFC, and, subsequent, to the January 1, 2015, merger of the IESO and the OPA into a new entity, also called the IESO, the contract is now between the IESO and the OEFC.

OEFC is also responding to the impacts on its contracts with NUGS from the IESO's Hydroelectric Standard Offer Program (HESOP) for expanded capacity at eligible existing hydroelectric generating stations, to which NUGs were able to apply to.

## **2015–16 Outlook**

OEFC will focus on the following:

### **Managing debt and other liabilities cost-effectively**

The OFA will continue to manage OEFC's debt and other liabilities in a cost-effective manner. In addition, the OFA will complete OEFC's forecasted 2015–16 long-term public borrowing requirement of \$2.0 billion, mostly to refinance debt maturities.

### **Managing financial risk within approved policy limits**

The debt portfolio will be managed within exposure limits approved by OEFC's Board of Directors (the Board) for 2015–16.

### **Administering NUG contracts**

The Corporation will continue to minimize costs to ratepayers through effective administration of the NUG contracts.

### **Providing financial assistance as required to the Ontario Hydro successor corporations**

The Corporation will facilitate the cash flow requirements of the Ontario Hydro successor corporations as required.

### **Supporting the implementation of the government's electricity industry policies and analyzing and monitoring the impact on the Corporation**

The Corporation will continue to support the government's electricity initiatives as requested, and will monitor and analyze their impact on the Corporation.

## **Financial Statements**

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- ▶ **Responsibility for Financial Reporting**
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## Financial Statements

### Responsibility for Financial Reporting

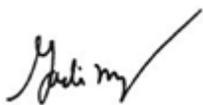
The accompanying financial statements of OEFC have been prepared in accordance with Canadian public sector accounting standards and are management's responsibility. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods. The financial statements have been properly prepared within reasonable limits of materiality and in light of information available up to July 30, 2015.

Management maintains a system of internal controls designed to provide reasonable assurance that the assets are safeguarded and that reliable financial information is available on a timely basis. The system includes formal policies and procedures and an organizational structure that provides for appropriate delegation of authority and segregation of responsibilities. The Ontario Internal Audit Division of the Treasury Board Secretariat independently evaluates the effectiveness of these internal controls on an ongoing basis and reports its findings to management and the Audit Committee of the Board.

The Board is responsible for ensuring management fulfills its responsibilities for financial reporting and internal controls. The Audit Committee assists the Board in carrying out these responsibilities. The Audit Committee periodically meets with management, the internal auditors and the external auditors to deal with issues raised by them, and to review the financial statements before recommending Board approval.

The financial statements have been audited by the Auditor General of Ontario (the Auditor). The Auditor's responsibility is to express an opinion on whether OEFC's financial statements fairly present OEFC's financial position in accordance with Canadian public sector accounting standards. The Auditor's Report, which appears on the following page, outlines the scope of the Auditor's examination and his opinion.

On behalf of management:



Gadi Mayman  
Vice-Chair and Chief Executive Officer



Ken Kandeepan  
Chief Financial Officer

# Auditor's Report



**Office of the Auditor General of Ontario  
Bureau du vérificateur général de l'Ontario**

## *Independent Auditor's Report*

### **To the Ontario Electricity Financial Corporation**

I have audited the accompanying financial statements of the Ontario Electricity Financial Corporation, which comprise the statement of financial position as at March 31, 2015, and the statements of operations and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Opinion**

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Ontario Electricity Financial Corporation as at March 31, 2015, and the results of its operations, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

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Toronto, Canada  
July 30, 2015

Bonnie Lysyk, MBA, CPA, CA, LPA  
Auditor General

## Ontario Electricity Financial Corporation Statement of Financial Position

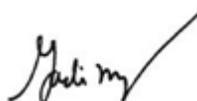
As at March 31, 2015 (\$ millions)

	<u>2015</u>	<u>2014</u>
<b>ASSETS</b>		
Cash and cash equivalents (Note 4)	\$ 1	\$ 7
Accounts receivable (Note 5)	440	653
Interest receivable	30	30
Due from Province of Ontario (Note 6)	4,903	3,865
Notes and loans receivable (Note 7)	12,755	13,055
	<u>\$ 18,129</u>	<u>\$ 17,610</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 8)	\$ 128	\$ 169
Interest payable	387	415
Debt (Note 9)	25,320	26,111
Power purchase contracts (Note 11)	479	696
	<u>26,314</u>	<u>27,391</u>
<b>UNFUNDED LIABILITY</b> (Notes 1, 3, 13)	<u>\$ (8,185)</u>	<u>\$ (9,781)</u>
Contingencies and guarantees (Note 14)		

Approved on behalf of the Board:



Scott Thompson  
Chair



Gadi Mayman  
Vice-Chair and Chief Executive Officer

*See accompanying notes to financial statements.*

## Ontario Electricity Financial Corporation Statement of Operations

For the year ended March 31, 2015 (\$ millions)

	<b>2015</b>	<b>2014</b>
<b>REVENUE</b>		
Debt retirement charge (Notes 1, 13)	\$ 956	\$ 954
Payments-in-lieu of tax (Notes 1, 13)	180	543
Interest (Note 7)	727	719
Power supply contract recoveries (Note 11)	950	1,296
Net reduction of power purchase contracts (Note 11)	217	243
Electricity sector dedicated income (Notes 6, 13)	1,038	599
Other	9	8
	<u>\$ 4,077</u>	<u>\$ 4,362</u>
<b>EXPENSE</b>		
Interest on debt	\$ 1,385	\$ 1,447
Power supply contract costs (Note 11)	950	1,296
Debt guarantee fee	131	136
Operating	6	7
Industrial electricity incentive program costs (Note 12)	9	-
	<u>2,481</u>	<u>2,886</u>
Excess of revenue over expense	1,596	1,476
Unfunded liability, beginning of year	<u>(9,781)</u>	<u>(11,257)</u>
Unfunded liability, end of year	<u>\$ (8,185)</u>	<u>\$ (9,781)</u>

*See accompanying notes to financial statements.*

**Ontario Electricity Financial Corporation**  
**Statement of Cash Flow**

For the year ended March 31, 2015 (\$ millions)

	<b>2015</b>	<b>2014</b>
<b>CASH FLOWS USED IN OPERATING ACTIVITIES</b>		
Excess of revenue over expense	\$ 1,596	\$ 1,476
Adjustments for:		
Payments-in-lieu of tax (Notes 1, 13)	185	(175)
Net reduction of power purchase contracts (Note 11)	(217)	(243)
Electricity sector dedicated income (Notes 6, 13)	(1,038)	(599)
Other items	(33)	(144)
Cash provided from operations	<u>\$ 493</u>	<u>\$ 315</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Long-term debt issued	\$ 1,875	\$ 3,381
Long-term debt retired	(2,686)	(4,916)
Short-term debt issued, net	10	260
Note receivable repayment (advance), net	302	(7)
Cash required by financing activities	<u>(499)</u>	<u>(1,282)</u>
Decrease in cash and cash equivalents	(6)	(967)
Cash and cash equivalents, beginning of year	7	974
Cash and cash equivalents, end of year	<u>\$ 1</u>	<u>\$ 7</u>
Interest on debt paid during the period and included in excess of revenue over expense	<u>\$ 1,413</u>	<u>\$ 1,506</u>

*See accompanying notes to financial statements.*

## Notes to Financial Statements

### 1) Electricity Sector Reform

Effective April 1, 1999, pursuant to the *Electricity Act, 1998* (the Act), Ontario Hydro was continued as a corporation without share capital under the name "Ontario Electricity Financial Corporation" (OEFC). It is exempt from federal and provincial income taxes under paragraph 149(1)(d) of the *Income Tax Act* (Canada).

OEFC is a Crown agency whose objects include managing the former Ontario Hydro's non-utility generator (NUG) contracts; providing financial assistance to the successor corporations of Ontario Hydro; entering into financial and other agreements relating to the supply and demand management of electricity in Ontario; and managing the debt and administering the assets, liabilities, rights and obligations of Ontario Hydro not transferred to other successor entities.

These other successor entities are

- Ontario Power Generation (OPG), an electricity generation company;
- Hydro One, a regulated electricity transmission and distribution company;
- Independent Electricity System Operator (IESO), the regulated, independent system operator responsible for directing system operations, operating the electricity market, planning for and securing resources to meet medium and long-term energy needs, and coordinating conservation efforts; and
- Electrical Safety Authority (ESA), which performs a regulatory function related to electrical inspections.

On April 1, 1999, the respective business units, including assets, liabilities, employees, rights and obligations of the former Ontario Hydro were transferred to OPG and Hydro One (and their subsidiaries) and the IESO for \$8.5 billion, \$8.6 billion and \$78 million respectively in exchange for debt payable to OEFC. On the same day, the Province of Ontario (the Province) exchanged equity of \$5.1 billion and \$3.8 billion in OPG and Hydro One respectively for debt payable to OEFC.

The opening stranded debt of \$20.9 billion at April 1, 1999 was composed of \$38.1 billion in liabilities assumed from the former Ontario Hydro less the value of assets transferred to OEFC at April 1, 1999, including \$17.2 billion in notes receivable. After receipt of \$1.5 billion in loans receivable and other assets, the opening unfunded liability stood at \$19.4 billion. As at April 1, 1999, the present value of future payments-in-lieu (PIL) of taxes and electricity sector dedicated income was estimated at \$13.1 billion. Subtracting the \$13.1 billion from stranded debt of \$20.9 billion resulted in a difference of \$7.8 billion, known as residual stranded debt.

The OEFC debt, liabilities and associated financing costs will be repaid from interest on notes receivable from the Province and successor entities, and from dedicated electricity revenues in the form of PIL of corporate income and property taxes, and gross revenue charges made under the Act by the successor entities and municipal electric utilities. OEFC also receives the Debt Retirement Charge (DRC) paid by electricity consumers at a rate of 0.7 cents/kWh. The *Electricity Act, 1998*, allows for the DRC to be paid until the residual stranded debt is retired. As included

in the *2014 Budget*, the government is moving forward with removing the DRC cost from residential users' electricity bills, after December 31, 2015. The residential rate class accounts for about a third of electricity load subject to the DRC with the remainder of electricity load used by other consumers, such as commercial, institutional and industrial consumers.

The Ontario Financing Authority (OFA), an agency of the Province responsible for borrowing and investing monies for the Province and other public bodies, provides day-to-day management services to OEFC.

On December 9, 2004, the *Electricity Restructuring Act, 2004* was passed, resulting in a combination of a fully regulated and competitive electricity sector with different generators receiving prices set through a variety of mechanisms. Electricity generated from OPG's nuclear and baseload hydro generation assets receive regulated prices, electricity from generators with existing or new contracts receive prices as determined by their contracts, while other generation receives prices set in the electricity spot market. The latter includes OPG's other hydro generation assets, that are not under supply contracts and that received spot market prices until October 31, 2014. Effective November 1, 2014, the Ontario Energy Board established regulated prices for these assets. Consumers pay a blend of these costs, including the pass-through of regulated prices for OPG's regulated plants, and the full costs for existing and new contracts for generation.

The *Electricity Restructuring Act, 2004* also created the Ontario Power Authority (OPA) to ensure an adequate long-term supply of electricity. Pursuant to amendments to the *Electricity Act, 1998* as part of the *Building Opportunity and Securing Our Future Act (Budget Measures), 2014*, the OPA and the IESO amalgamated into a new entity also called the IESO, effective January 1, 2015.

## **2) Summary of Significant Accounting Policies**

### **Basis of Accounting**

As OEFC is a government organization, these financial statements are prepared in accordance with Canadian public sector accounting standards.

### **Net Debt Presentation**

A statement of changes in net debt is not presented since this information is readily apparent. Due to the unique nature of the corporation, no budget figures have been provided.

### **Measurement Uncertainty**

Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when it is reasonably possible there could be a material variance between the recognized amount and another reasonably possible amount, as there is whenever estimates are used. Measurement uncertainty in these financial statements exists in the valuation of the power purchase contracts and payments-in-lieu of tax revenue and tax receivable. Estimates are based on the best information available at the time of preparation of the financial statements.

### **Revenue Recognition**

Revenues are recognized in the period in which they are earned.

## Debt

Debt is composed of short, medium and long-term bonds, notes and debentures. Debt denominated in foreign currencies that has been hedged is recorded at the Canadian dollar equivalent using the rates of exchange established by the terms of the hedge agreements. Other foreign currency debt, liabilities and assets are translated to Canadian dollars at year-end rates of exchange and, in accordance with Canadian public sector accounting standards, any exchange gains or losses are deferred and amortized over the remaining term to maturity.

Discounts, premiums and commissions arising from the issuance of debt or the acquisition of debt prior to maturity are deferred and amortized to operations over the life of the underlying debt. Unamortized debt issue costs are included in total debt.

Fees and other costs from debt related derivatives are deferred and amortized to operations over the life of the underlying debt. Unamortized amounts are classified under accounts payable and accrued liabilities.

## Power Purchase Contracts

The liability for power purchase contracts was originally calculated by discounting estimated losses over the life of the contracts. Under the *Electricity Restructuring Act, 2004*, OEFC began receiving actual contract prices for power from electricity consumers, effective January 1, 2005, and no longer incurs losses on these power purchase contracts. At that time, the Ministry of Finance estimated that the bulk of the liability would be eliminated over 12 years as existing electricity contracts expire. As a result, the bulk of the liability is being amortized to revenue over that period.

## 3) Going Concern

OEFC is dependent on the Province to borrow funds to finance maturing debt and to cover any cash shortfalls in the Corporation, and on OPG repaying its outstanding notes receivable. It is also dependent on the government's long-term plan to defease the unfunded liability as described in Note 13.

## 4) Cash and Cash Equivalents

Cash and cash equivalents includes cash on deposit and highly liquid investments recorded at cost, which approximates current market value.

## 5) Accounts Receivable

Accounts receivable at March 31, 2015 is comprised of the following (\$ millions):

	2015	2014
Debt retirement charge	\$ 137	\$ 137
Payments-in-lieu of tax	207	401
Power supply contract recoveries	89	111
Other receivables	7	4
<b>Total</b>	<b>\$ 440</b>	<b>\$ 653</b>

## 6) Due from the Province

The Province has had a policy commitment from 1999 to allocate annually the combined net income of OPG and Hydro One in excess of the Province's interest cost of its investment in its electricity subsidiaries to OEFC. Under these arrangements, the Province recoups all costs associated with its investments in electricity subsidiaries on a cumulative basis before any of the combined net income is allocated to and recognized by OEFC. For the year ended March 31, 2015, for the purposes of Electricity Sector Dedicated Income, OPG and Hydro One earned an aggregate amount of \$1,558 million (2014 – \$ 1,119 million). After deducting the Province's \$520 million interest cost of its investment in these subsidiaries, the Province at its discretion has allocated to OEFC electricity sector dedicated income of \$1,038 million (2014 – \$599 million) which increased the cumulative amount due from the Province to \$4,903 million.

## 7) Notes and Loans Receivable

(\$ millions)					
	Maturity Date	Interest Rate	Interest Payable	March 31, 2015	March 31, 2014
The Province	2039–2041	5.85	Monthly	\$ 8,885	\$ 8,885
OPG	2015–2042	2.96 to 6.33	Semi-Annually	3,665	3,965
IESO	2017	Variable/2.05	Monthly/ Semi-Annually	120	122
				12,670	12,972
Add: Loans receivable from NUGs				85	83
<b>Total</b>				<b>\$ 12,755</b>	<b>\$ 13,055</b>

OEFC has agreed with OPG and the IESO not to sell notes owing from these successor entities without their prior approval.

The corporation's interest income for 2015 of \$727 million (2014 – \$719 million) included interest from notes receivable of \$715 million (2014 – \$714 million) and \$12 million (2014 – \$5 million) from other sources including temporary investments.

OEFC has agreed to provide OPG financing for new generation project development in the form of 10-year and 30-year notes on commercial terms and conditions. OEFC agreed to provide for up to \$1.6 billion in loans for the Niagara tunnel project and is providing up to \$700 million in support of OPG's investment in the Lower Mattagami project. Under these agreements, \$1,065 million was advanced for the Niagara Tunnel project, with borrowing under that facility completed. There has been no borrowing to-date by OPG from OEFC for the Lower Mattagami project.

OEFC agreed to provide to OPG a credit facility for up to \$500 million expiring on December 31, 2014 for general corporate requirements, including the definition phase of the Darlington refurbishment project. There was no borrowing under this facility. OEFC has also agreed to provide OPG a credit facility for up to \$800 million expiring on December 31, 2016 for general corporate purposes, including the Darlington refurbishment project.

Set out below is a summary by year of maturity of OPG's debt to OEFC (\$ millions):

<u>Fiscal Year</u>	<u>Amount</u>
	\$
2015–16	200
2016–17	320
2017–18	1,125
2018–19	260
2019–20	505
2020–21	420
2021–22	185
2022–23	130
2023–24	20
2040–41	150
2041–42	350
<b>Total</b>	<b>\$ 3,665</b>

In April 2014, OEFC refinanced a note receivable with the IESO, originally maturing on April 30, 2014 for an additional 3 years. The refinancing increased the principal outstanding from \$78.2 million as at March 31, 2014 to \$90 million as at April 30, 2014.

In April 2014, OEFC also extended the expiry date of its revolving credit facility to the IESO to April 30, 2017, and decreased the credit facility from \$110 million to \$95 million. The credit facility bears interest at a floating rate equal to the Province's cost of borrowing for a 30 day term plus 50 basis points. The facility will be used for liquidity purposes and to temporarily fund working capital requirements. At March 31, 2015, IESO had drawn \$30 million on the credit facility.

Loans receivable from NUGs at March 31, 2015 totalled \$85 million (2014 – \$83 million).

## 8) Accounts Payable and Accrued Liabilities

Accounts Payable and accrued liabilities at March 31, 2015 is comprised of the following (\$ millions):

	<b>2015</b>	<b>2014</b>
Power supply contract costs	\$ 93	\$ 118
Payments-in-lieu of tax refundable	31	40
Other liabilities	4	11
<b>Total</b>	<b>\$ 128</b>	<b>\$ 169</b>

## 9) Debt

Debt at March 31, 2015, is set out below by maturity and by currency of repayment, expressed in Canadian dollars.

<b>Currency (\$ millions)</b>	<b>Canadian Dollars</b>	<b>U.S. Dollars</b>	<b>Other Foreign</b>	<b>2015 Total</b>	<b>2014 Total</b>
Maturing in:					
1 year	\$ 3,601	\$	\$ 83	\$ 3,684	\$ 4,327
2 years	2,493		480	2,973	2,033
3 years	1,645	295	179	2,119	2,986
4 years	482	74	171	727	2,119
5 years	1,384			1,384	723
1–5 years	9,605	369	913	10,887	12,188
6–10 years	8,839			8,839	8,438
11–15 years	2,317	–	–	2,317	2,519
16–20 years	850	–	–	850	850
21–25 years	1,312	–	–	1,312	1,204
26–50 years	1,157	–	–	1,157	1,007
	<b>\$ 24,080</b>	<b>\$ 369</b>	<b>\$ 913</b>	<b>\$ 25,362</b>	<b>\$ 26,206</b>
<b>Debt issue costs</b>				<b>(42)</b>	<b>(95)</b>
<b>Total</b>				<b>\$ 25,320</b>	<b>\$ 26,111</b>

The effective rate of interest on the debt portfolio was 5.17 per cent after considering the effect of derivative instruments used to manage interest rate risk (2014 – 5.47 per cent). The longest term to maturity is to December 2, 2046. Total foreign currency denominated debt at March 31, 2015 was \$1.3 billion, 100 per cent of which was fully hedged to Canadian funds (2014 – \$1.8 billion or 100 per cent). Bonds and notes payable are either held, or guaranteed as to principal and interest, by the Province as set out below:

<b>(\$ millions)</b>	<b>March 31, 2015</b>			<b>March 31, 2014</b>		
	<b>Held by the Province</b>	<b>Guaranteed by the Province</b>	<b>Total</b>	<b>Held by the Province</b>	<b>Guaranteed by the Province</b>	<b>Total</b>
Short-term debt	\$ 1,651	–	\$ 1,651	\$ 1,641	–	\$ 1,641
Current portion of long-term debt	2,033	–	2,033	2,038	648	2,686
Long-term debt	15,326	6,310	21,636	15,474	6,310	21,784
<b>Total</b>	<b>\$ 19,010</b>	<b>\$ 6,310</b>	<b>\$ 25,320</b>	<b>\$ 19,153</b>	<b>\$ 6,958</b>	<b>\$ 26,111</b>

Fair value of debt issued approximates amounts at which debt instruments could be exchanged in a current transaction between willing parties. In valuing OEFC's debt, fair value is estimated using discounted cash flows and other valuation techniques and is compared to public market

quotations where available. These estimates are affected by the assumptions made concerning discount rates and the amount and timing of future cash flows.

The estimated fair value of OEFC debt at March 31, 2015, was \$31.1 billion (2014 – \$30.5 billion). This is higher than the book value of \$25.3 billion (2014 – \$26.1 billion) because current interest rates are generally lower than the interest rates at which the debt was issued and because of exchange rate movements. The fair value of debt does not reflect the effect of related derivative contracts.

## **10) Risk Management and Derivative Financial Instruments**

OEFC operates within strict risk exposure limits to ensure exposure to risk is managed in a prudent and cost-effective manner. A variety of strategies are used including the use of derivative financial instruments (“derivatives”). Derivatives are financial contracts, the value of which is derived from underlying instruments. OEFC uses derivatives for the purpose of hedging and to minimize interest costs. Hedges are created primarily through swaps, which are legal arrangements under which OEFC agrees with another party to exchange cash flows based upon one or more notional amounts during a specified period. This allows OEFC to offset its existing obligations and thereby effectively convert them into obligations with more desirable characteristics. Other derivative instruments used by OEFC include forward foreign exchange contracts, forward rate agreements, futures and options.

Foreign exchange or currency risk is the risk foreign currency debt principal and interest payments and foreign currency transactions will vary in Canadian dollar terms due to fluctuations in foreign exchange rates. To manage currency risk, derivative contracts are used to convert foreign currency cash flows into Canadian dollar denominated cash flows. The current policy allows unhedged foreign currency debt principal, net of foreign currency holding, to reach a maximum of 5.0 per cent of total debt. At March 31, 2015, the actual unhedged level was 0.0 per cent of total debt (2014 – 0.0 per cent).

Net interest rate resetting risk is the exposure to changes in interest rates. Exposure to rate changes is reduced by entering into derivative contracts that convert floating interest payments to fixed interest payments. The current policy allows unhedged floating rate debt and fixed rate debt maturing within the next 12 months, net of liquid reserves, to reach a maximum of 35.0 per cent of total debt.

At March 31, 2015, net interest rate resetting risk as a percentage of total debt was 20.4 per cent (2014 – 21.4 per cent).

Liquidity risk is the risk OEFC will not be able to meet its current short-term financial obligations. As explained in Note 3, OEFC is dependent on the Province to borrow funds to finance maturing debt and to cover any cash shortfalls in the Corporation, and on OPG repaying its outstanding notes receivable.

The table below presents a maturity schedule of OEFC’s derivatives, by type, outstanding at March 31, 2015, based on the notional amounts of the contracts. Notional amounts represent the volume of outstanding derivative contracts and are not indicative of credit risk, market risk or actual cash flows.

## Derivative Portfolio Notional Value

As at March 31, 2015 (\$ millions)

Maturity in years						6–10	Over 10		
Fiscal year	2016	2017	2018	2019	2020	Years	Years	Total	March 2014
Cross- currency swaps	\$ 83	\$ 755	\$ 660	\$ 203	\$ –	\$ –	\$ –	\$ 1,701	\$ 2,193
Interest rate swaps	234	1,123	613	698	–	100	653	3,421	5,719
Forward foreign exchange contracts	530	–	–	–	–	–	–	530	516
<b>Total</b>	<b>\$ 847</b>	<b>\$ 1,878</b>	<b>\$ 1,273</b>	<b>\$ 901</b>	<b>\$ –</b>	<b>\$ 100</b>	<b>\$ 653</b>	<b>\$ 5,652</b>	<b>\$ 8,428</b>

The use of derivatives introduces credit risk, which is the risk of a counterparty defaulting on contractual derivative obligations in which OEFC has an unrealized gain. The table below presents the credit risk associated with the derivative financial instrument portfolio, measured through the replacement value of derivative contracts, at March 31, 2015.

Credit Risk Exposure (\$ millions)	March 31, 2015	March 31, 2014
Gross credit risk exposure	\$ 248	\$ 225
Less: Netting	(202)	(170)
<b>Net credit risk exposure</b>	<b>\$ 46</b>	<b>\$ 55</b>

OEFC manages its credit risk exposure from derivatives by, among other ways, dealing only with high credit quality counterparties and regularly monitoring compliance to credit limits. In addition, OEFC enters into contractual agreements (“master agreements”) that provide for termination netting and, if applicable, payment netting with most of its counterparties. Gross credit risk exposure represents the loss OEFC would incur if every counterparty to which OEFC had credit risk exposure were to default at the same time, and the contracted netting provisions were not exercised or could not be enforced. Net credit risk exposure is the loss including the mitigating impact of these netting provisions.

### 11) Power Supply Contracts

Power supply contracts include both power purchase contracts and power supply support agreements. Power purchase contracts and related loan agreements were entered into by the former Ontario Hydro with NUGs located in Ontario. As the legal continuation of the former Ontario Hydro, OEFC is the counterparty to these contracts. The contracts, expiring on various dates to 2048, provide for the purchase of power at prices in excess of future market price. Accordingly, a liability was recorded at \$4,286 million on a discounted cash-flow (DCF) basis when the former Ontario Hydro was continued as OEFC on April 1, 1999.

Under legislated reforms to the electricity market, OEFC began receiving actual contract prices for power from ratepayers effective January 1, 2005, and no longer incurs losses on these contracts going forward. At that time, the Ministry of Finance estimated the bulk of the liability to be eliminated over 12 years as existing electricity contracts expire. As a result, the Corporation is amortizing the bulk of the liability to revenue over that period.

In addition, effective January 1, 2009, OEFC entered into a support contract, the Contingency Support Agreement (CSA), with OPG whereby OPG agreed to maintain the reliability and availability of Lambton and Nanticoke coal-fired stations following implementation of a greenhouse gas emissions-reduction strategy. Under the contract, OEFC agreed to ensure OPG would recover the actual costs of operating the stations after implementing this strategy. Any costs to OEFC under this agreement are fully recovered from ratepayers. As at December 31, 2013, OEFC triggered an early termination clause in the CSA to reflect the advanced closure of these plants by one year to the end of 2013. OPG is allowed to recover actual costs that cannot reasonably be avoided or mitigated, during the period from the early shut down date until December 31, 2014, consistent with the original end date of the CSA.

During the year ended March 31, 2015, OEFC's costs under power supply contracts totalled \$950 million, including purchases of power from NUGs of \$902 million (2014 – \$997 million) and OPG support contract costs of \$48 million (2014 – \$299 million).

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**Statement of Liability for Power Purchase Contracts  
As at March 31, 2015 (\$ millions)**

	<b>2015</b>	<b>2014</b>
Liability, beginning of year	\$ 696	\$ 939
Amortization	(217)	(243)
Liability, end of year	<b>\$ 479</b>	<b>\$ 696</b>

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**12) Industrial Electricity Incentive Program Costs**

Consistent with its objects, OEFC is supporting the IESO's electricity demand management program, the Industrial Electricity Incentive (IEI) program. The IEI program assists with the management of electricity demand by encouraging increased industrial production through electricity-based price adjustments. Offered in three streams, qualified participants can receive reduced electricity rates for eligible incremental consumption over a specified term.

On March 31, 2014, OEFC entered into a legal agreement with the former OPA to support Stream 1 and Stream 2 of the IEI program, and amended on May 13, 2015, to accommodate the new Stream 3. Subsequent to the January 1, 2015 merger of the IESO and the OPA into a new entity, also called the IESO, the contract is now between the IESO and the OEFC. OEFC is providing payments to the IESO to offset the cost of the DRC portion of the electricity bill paid to OEFC on IEI-eligible incremental consumption by IEI participants. The agreement is currently set to be effective until December 31, 2024, when Stream 3 is set to end, with contracts subject to various termination clauses. The IESO has not executed any Stream 1 contracts.

### 13) Unfunded Liability

Pursuant to the Act and consistent with the principles of electricity restructuring, the government has a long-term plan to defease the unfunded liability from the electricity sector. The plan includes allocation of revenues from the following sources:

**Notes receivable** from the Province of \$8.9 billion, OPG of \$3.4 billion, Hydro One of \$4.8 billion and IESO for \$0.1 billion, for a total of \$17.2 billion as at April 1, 1999 as a result of the transfer of assets to successor companies;

**PIL** of corporate income and property taxes, and gross revenue charges made by OPG, Hydro One and municipal electric utilities;

**DRC** paid by ratepayers based on the consumption of electricity; and

**Electricity Sector Dedicated Income** Consistent with the government's commitment to keep electricity income in the electricity sector, the cumulative combined net income of OPG and Hydro One in excess of the Province's interest cost of its investment in its electricity subsidiaries is allocated by the Province to help retire OEFC's debt.

### 14) Contingencies and Guarantees

OEFC is involved in various legal actions arising out of the ordinary course and conduct of business. For some claims which relate to the former Ontario Hydro prior to the establishment of OEFC on April 1, 1999, OPG or Hydro One is required to indemnify OEFC for any liability arising from the claim. There are currently no such claims. For claims on which OEFC is provided no indemnification and where the outcome and ultimate disposition of these legal actions is not determinable at this time, the settlements, if any, will be reflected in the period in which settlement occurs.

Subject to a \$10 million deductible, OEFC has agreed to indemnify Hydro One in respect of any adverse claim to title to any asset, right or thing transferred or intended to be transferred to the company at April 1, 1999, and any failure of the transfer order to transfer such assets, rights or things and with respect to payment to or from or other dealing with any equity account of Ontario Hydro, including certain related litigation. The Province has guaranteed any liability arising from these indemnifications. A similar indemnity provided to OPG was terminated as of May 31, 2006.

OEFC is contingently liable under guarantees given to third parties that have provided long-term financing to certain independent power producers in connection with the power purchase agreements described in Note 11. These guarantees total approximately \$4 million at March 31, 2015 (2014 – \$9 million).

Under a decision dated March 12, 2015 the Ontario Superior Court of Justice found that following the enactment of Ontario Regulation 398/10 under which the allocation of the Global Adjustment among electricity consumers was changed effective as of January 1, 2011, the Corporation had incorrectly calculated the price indices under certain power purchase agreements between the Corporation and the applicant non-utility generators (NUGs). The Corporation has filed an appeal of the judgement which is expected to be heard before the end of 2015. Management is of the

view that there are strong grounds for the appeal. In the event that the appeal is not successful, pursuant to the judgement, the amounts that would be paid by the Corporation with respect to the applicant NUGs is estimated to be \$130 million, fully charged to the Global Adjustment. Therefore, no amount has been provided in these financial statements.

## **15) Related Party Transactions**

In the normal course of operations, OEFC has transactions with the following related parties. All material transactions have been disclosed in the notes to the financial statements. Each of the following entities is included in the Province's financial statements:

- a) Province of Ontario
- b) Ontario Power Generation Inc.
- c) Hydro One Inc.
- d) Independent Electricity System Operator
- e) Ontario Financing Authority
- f) Ontario Power Authority

Effective January 1, 2015, the Independent Electricity System Operator and the Ontario Power Authority merged into an amalgamated entity, also called the Independent Electricity System Operator.

## **16) Subsequent Events**

On April 16, 2015, the Province announced that it intends to proceed in 2015–16 with an IPO of 15 per cent of Hydro One. The Budget 2015 bill, *Building Ontario Up Act, 2015* included an amendment to the *Electricity Act, 1998* to ensure that the net benefits of selling shares in Hydro One are recognized by OEFC, thus contributing to the continuing reduction of its unfunded liability. Doing so would also help to offset impacts on residual stranded debt from a reduction in the projected present value of future dedicated revenues to OEFC related to Hydro One. Following the completion of any share sales, the Minister of Finance would assess associated impacts as part of the annual determination of residual stranded debt and the estimated timing of its retirement.

## **Corporate Governance**

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- ▶ **Overview**
- ▶ **Board of Directors**
- ▶ **Risk Management Policies and Procedures**

## Corporate Governance

### Overview

OEFC is an agent of the Crown and is classified by Management Board of Cabinet as an operational enterprise agency.

Corporate governance at OEFC involves processes that permit the effective supervision and management of OEFC's activities by senior management, the Board, its Audit Committee, and the Minister of Finance. It includes identifying individuals and groups responsible for the Corporation's activities and specifying their roles.

### Accountability and Responsibilities

OEFC's accountability structure flows from its governing statute, the Act. The Act together with policies issued by Management Board of Cabinet and the Minister of Finance form a framework under which OEFC is governed.

Each year, the Minister of Finance is required to submit OEFC's Annual Report to the Lieutenant Governor in Council and then table the Annual Report in the Legislature. In addition, the Minister of Finance reviews and approves OEFC's annual business plan. The Minister also maintains communications with OEFC, through its Chair, regarding government policies and issues relevant to OEFC.

The Chair is accountable to the Minister of Finance for the performance of OEFC in fulfilling its mandate. The current Chair is also the Deputy Minister of Finance. The Chair is responsible for providing advice and information to the Minister of Finance with regard to the operation and affairs of OEFC. In addition, the Chair provides leadership to OEFC. As Deputy Minister of Finance, the Chair ensures organizational capacity in the Ministry to monitor OEFC and ensures that it manages its risks appropriately.

The Board is appointed by the Lieutenant Governor in Council on the recommendation of the Minister of Finance and is accountable to the Minister through the Chair. The Board performs a supervisory role, overseeing the management of the business and affairs of OEFC to ensure OEFC's mandate, as determined by the Province, is fulfilled. The Board is largely comprised of public servants employed by the Crown. The Board meets at least quarterly and receives regular reports from the CEO and OFA staff concerning the operations of OEFC and its compliance with applicable laws and policies. Standards of conduct for Board members are set out in a Board-approved Code of Conduct.

The Audit Committee of the Board approves an annual internal audit plan and liaises with OEFC's internal auditors and the Auditor General of Ontario regarding financial reporting and internal controls. It also reviews financial policies and financial statements and recommends them to the Board. Another function of the Audit Committee is the review of the Corporation's major risks and mitigation strategies.

The CEO is appointed by the Lieutenant Governor in Council on the recommendation of the Minister of Finance. The CEO works under the direction of the Chair and the Board to implement policies and operational decisions, and reports the agency's performance to the Board through the Chair. The CEO is responsible for managing the day-to-day operations and ongoing activities of OEFC in accordance with government policies.

The Corporation does not have employees, although some OFA employees are designated as officers for executing agreements and other instruments on the Corporation's behalf. The OFA carries out the Corporation's day-to-day operations under the supervision of the Board and pursuant to a Services Agreement between the OFA and OEFC. In addition, the Ministry of Finance collects certain payments on behalf of OEFC.

## **Financial Reporting**

OEFC prepares annual financial statements in accordance with Canadian public sector accounting standards. The financial statements are reviewed and recommended by the Audit Committee and approved by the Board. The annual financial statements are audited by the Auditor General who expresses an opinion on whether they present the financial results fairly in accordance with Canadian public sector accounting standards. The financial statements and the audit report are reviewed by the Audit Committee and the Board. These audited financial statements are tabled in the Ontario Legislature as part of the Annual Report and are included as a schedule to the Public Accounts of the Province. Unaudited financial statements are prepared quarterly and presented to the Audit Committee and the Board.

## **Internal Controls**

Management is responsible for establishing and maintaining internal controls to provide reasonable assurance regarding the reliability of financial reporting and to safeguard OEFC's assets and manage its liabilities.

In meeting its responsibility for the reliability and timeliness of financial information, OEFC, directly and through the OFA, uses a comprehensive system of internal controls, including organizational and procedural controls. The system of internal controls includes:

- comprehensive business planning
- written communication of policies and procedures governing corporate conduct and risk management
- segregation of duties
- maintenance and retention of detailed records
- responsible delegation of authority and personal accountability
- careful selection and training of personnel
- regularly updated accounting and financial risk policies.

As part of its annual business plan, OEFC conducts a risk assessment of corporate-wide risks and develops appropriate mitigation strategies.

The Ontario Internal Audit Division of the Ministry of Finance develops an annual internal audit plan based on input from the OEFC Audit Committee and OFA Management. The internal audit plan is approved by the OEFC Audit Committee. The Internal Audit Division reports to the OEFC Audit Committee on the results of their audit work in OEFC.

## **Board of Directors**

### **Scott Thompson**

Chair and Deputy Minister of Finance

Date of initial appointment to OEFC Board of Directors: October 2014

Current term expires: October 2017

### **Gadi Mayman**

Vice-Chair and Chief Executive Officer

Date of initial appointment to OEFC Board of Directors: August 2000

Current term expires: July 2017

### **Serge Imbrogno**

Deputy Minister of Energy

Date of initial appointment to OEFC Board of Directors: April 2008

Current term expires: April 2017

### **Nancy Kennedy**

Assistant Deputy Minister, Revenue Agencies Oversight Division

Audit Committee Member

Date of initial appointment to OEFC Board of Directors: October 2014

Current term expires: October 2017

### **Ronald Kwan**

Assistant Deputy Minister, Corporate and Electricity Finance Division, OFA

Date of initial appointment to OEFC Board of Directors: January 2013

Current term expires: January 2016

### **John Lieou**

Assistant Deputy Minister, Planning and Policy Division, Ministry of Transportation

Date of initial appointment to OEFC Board of Directors: June 2010

Current term expires: January 2016

### **Murray Lindo**

Assistant Deputy Minister and Provincial Controller, Treasury Board Secretariat

Chair, Audit Committee

Date of initial appointment to OEFC Board of Directors: October 2014

Current term expires: October 2017

### **Diane McArthur**

Executive Lead for the Premier's Advisory Council on Government Assets, Cabinet Office

Audit Committee Member

Date of initial appointment to OEFC Board of Directors: October 2014

Current term expires: October 2017

## **Total Annual Remuneration paid to the one external Director for 2014–15: \$1,400**

### **Directors whose term ended during or after 2014–15**

#### **Bruce L. Bennett, OEFC Board of Directors**

Term expired: June 2015

#### **Mahmood Nanji, OEFC Board of Directors**

Retired: January 2015

#### **Nancy Naylor, OEFC Board of Directors**

Term expired: June 2015

#### **Bohodar Rubashewsky, OEFC Board of Directors**

Term expired: August 2014

## **Risk Management Policies and Procedures**

### **Overview**

The Corporation's risk management policies and procedures provide for the management of risk exposures created by capital market activities. Current policies and procedures address market, credit and operational risk exposures as they pertain to debt and derivatives portfolios and capital markets transactions.

These policies were developed following the guidelines and directives of regulatory bodies, such as the Office of the Superintendent of Financial Institutions of Canada and the Bank for International Settlements and by consulting with Canadian bank representatives on their risk management practices.

The Board and Management committees establish and approve risk management policies and monitor the performance of the OFA's capital market activities related to OEFC.

### **Market Risk Policy**

Market risk is the risk of financial loss attributable to changes in interest rates and foreign exchange rates. This policy provides a framework for borrowing activities and integrates several aspects dealing with the management of market risk. The policy includes several limits:

- **Foreign Exchange Limit** – unhedged foreign currency exposure is limited to 5.0 per cent of outstanding debt. Unhedged foreign exchange exposures are limited to Group of Seven currencies and the Swiss franc.
- **Net Interest Rate Resetting Limit** – the interest rate resetting exposure, net of liquid reserves, is limited to a maximum of 35.0 per cent of outstanding debt.

- **Management Trigger Level** – this is an aggregate loss trigger level covering both the Province and OEFC to prevent a potentially large loss resulting from capital market transactions.

### **Credit Risk Policy**

Credit risk is the risk that a counterparty defaults on its financially contracted obligations. Credit risk arises when the OFA undertakes financial and derivative transactions on behalf of OEFC. The minimum credit rating of a new counterparty for swap transactions is AA- and R1-mid, A-1 or P-1 for money market investments. The resulting exposure to a financial counterparty is capped at mark-to-market limits depending on the counterparty's credit rating and capital base.

### **Policy on the Use of Derivatives and Financial Instruments**

Use of derivatives and other financial instruments is restricted to those that the OFA can price and whose risk exposures can be measured by the OFA. Derivatives are used to manage exposures arising from the borrowing and debt management programs in a sound and efficient manner. Risks arising from the use of derivatives are monitored and managed prudently.

### **Operational Risk**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people or systems, or external events. The OFA manages operational risk relating to OEFC through reviews and improvements of work processes, documented policies and procedures, data processing systems, contingency plans and staff training.

The OFA maintains a Business Continuity Plan (which covers OEFC's operations), which is regularly updated to facilitate the continuation of essential operational functions with minimal disruption in the event of an emergency.

### **Policy on Risk Management Reporting**

At its regular quarterly meetings, the Board is kept informed of the Corporation's activities:

- The CEO of OEFC provides the Board with a progress report on its borrowing activities and other operational matters. The CEO also reports on compliance with applicable government directives.
- The Director, OFA Risk Control Division, reports on program exposures and performance, as well as exceptions to policies.

In addition, OFA Management is informed of the Corporation's risk exposures and positions on a daily basis so it can direct appropriate actions on behalf of OEFC.

## **Additional Sources of Information**

### **Internet**

Ontario Electricity Financial Corporation  
Ontario Financing Authority  
Ministry of Finance  
Ministry of Energy  
Ontario Power Generation Inc.  
Hydro One Inc.  
Independent Electricity System Operator  
Ontario Electrical Safety Authority

[www.oefc.on.ca](http://www.oefc.on.ca)  
[www.ofina.on.ca](http://www.ofina.on.ca)  
[www.fin.gov.on.ca](http://www.fin.gov.on.ca)  
[www.energy.gov.on.ca](http://www.energy.gov.on.ca)  
[www.opg.com](http://www.opg.com)  
[www.hydroone.com](http://www.hydroone.com)  
[www.ieso.com](http://www.ieso.com)  
[www.esasafe.com](http://www.esasafe.com)

### **Inquiries**

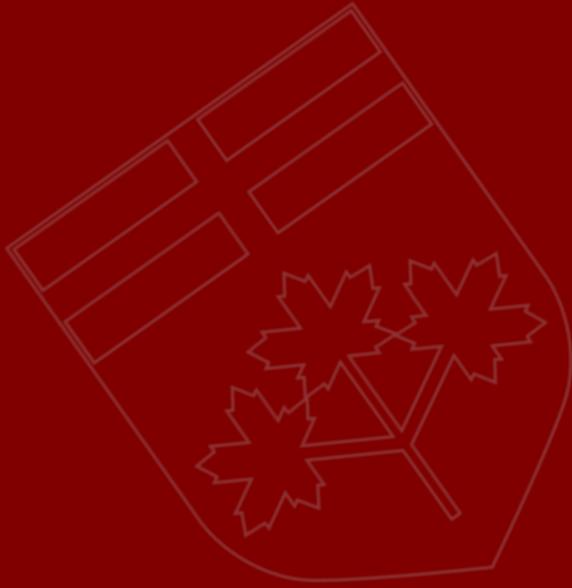
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Telephone: (416) 325-8000

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[www.oefc.on.ca](http://www.oefc.on.ca)



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